



August 12, 2011

TO: Mayor and Members of Council
FROM: Rashad M. Young, City Manager *RMY*
SUBJECT: Items for Your Information *for*

Contact Center Feedback

Attached is the weekly report generated by our Contact Center for the week of August 1, 2011 – August 7, 2011.

August 16, 2011 City Council Meeting

Agenda Item # 27: Landfill Financial Model Attached is a memorandum from Joe Readling, Engineering, Inc. of the Carolinas, dated August 12, 2011, providing a summary of the financial offerings received to assist you with this agenda item. Mr. Readling will also be making a PowerPoint presentation on Tuesday.

Assessment Policy

As a follow-up to Councilmember Perkin's request at the August 1, 2011, City Council meeting, attached is a memorandum from Interim City Attorney Thomas Pollard, dated August 11, 2011, regarding the City's policy on assessments for water and sewer lines and connection requirements.

Change Orders

As a follow-up to Councilmember Wade's request at the August 1, 2011, City Council meeting, attached is a memorandum from City Engineer Ted Partrick, dated August 11, 2011, providing details on construction contracts and corresponding change orders from FY 2008 through FY 2011.

9/11 Day of Service and Remembrance

As a follow-up to Council's request at the August 1, 2011, City Council meeting, attached is a memorandum from Assistant City Manager Denise Turner Roth, dated August 12, 2011, related to hard costs the City can absorb for the Volunteer Center's '9/11 Day of Service and Remembrance'.

Zoning Commission Meeting

Attached are the results of the Zoning Commission Meeting on August 8, 2011.

Grants

Attached is an updated list of grants for which the City intends to apply that do not require a match. Under the policy adopted by City Council, grants that do not require a match are not required to receive formal Council action.

RMY/mm
Attachments

**Public Affairs
Contact Center Weekly Report
Week of 8/1/11 - 8/7/11**

Contact Center

5656 calls answered this week

Top 5 calls by area

Water Resources

Balance Inquiry – 1581
General Info - 277
New Sign up – 269
Bill Extension - 204
Cutoff Requests - 147

Field Operations

Landfill/HHW/Transfer - 116
Bulk Guidelines – 97
Repair Green Can - 81
No Service/Garbage - 59
General Info - 53

All others

Police/Watch Operations – 238
Courts/Sheriff - 69
Overgrown Lots - 39
Collections - 38
P&R/Administration - 31

Comments

We received a total of 4 comments this week:

Parks and Recreation – 1 comment:

- I have visited the Farmers Market on Lindsay Street since I was a child. I support local farmers who grow their own produce. I do not want to purchase from buyers who buy commercially and resell it. Thank you.

Public Affairs – 1 comment:

- Wants us to know how much he appreciates the Contact Center. Has called many times for various issues, believes City staff have gone above and beyond to be helpful. His neighbors are aware of the City trucks and staff in their area, and always find them to be polite and hardworking.

Water Resources – 2 comments:

- Customer wanted to call and say “Thank you” to the crew that cleaned up the sewer spill on her street. It took the crew two days to fix the problem and it was a mess. She is calling on behalf of herself and her husband today, thanks for all that we do.
- Caller wants to thank the crew in Water Resources for trying to locate an odor in the neighborhood. They were all very nice.

Overall

Calls for Collections increased last week as customers adjusted to the move of the Collections Division to the main entrance of the Melvin Municipal Office Building. Calls for overgrown lots decreased. Call volume continued to be busy through the end of the week.

August 12, 2011

**Greensboro RFP #37-11
White Street Landfill Operations Services
Review of Financial Offers**

Mr. Morgan,

Attached is the "Summary of Responses" table with footnotes that summarizes the financial offerings received in response to the City's recent solicitation. Additionally, the total contract value for each offer has been evaluated using two different tonnage rates. Scenario A is the "status quo" option which assumes that all the MSW tonnage currently managed through the transfer station will be received at White Street in the future. Scenario B assumes that only City-collected MSW will be disposed of at White Street. Both scenarios assume that all C&D waste currently disposed of at White Street will continue to be managed in the same manner.

Section 1 includes the tonnages modeled in each scenario. Monthly tonnages were derived by averaging the last three years of actual monthly tonnage data. These monthly tonnages were repeated each year without escalation until the currently permitted Phase III area reaches capacity.

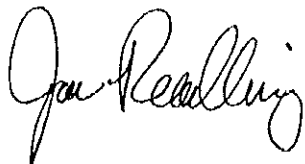
Section 2 identifies the data used to estimate the remaining life of Phase III for the two scenarios. In Scenario A it is estimated that Phase III will reach capacity in 4.41 years. In Scenario B, by disposing of City-collected MSW only, the life of Phase III increases to 7.58 years. The model assumes that C&D waste will be received in Phase II until Phase III reaches capacity. Phase II will have some remaining capacity after Phase III reaches capacity in both scenarios.

Section 3 is a summary of the prices directly from Price Form 1 of the proposals.

Section 4 includes the results of both tonnage rate scenarios. Results are reported in several ways including total contract value, annual contract value, and average costs per ton for MSW disposal, C&D disposal, and grand total for both waste streams.

The section to the right of Section 4 titled "annual cost of disposal services" reports the City's current net cost of disposal, the net annual cost of disposal when utilizing each contractor, and the net disposal cost savings realized by resuming MSW disposal at White Street.

If you have any questions regarding the attached information, please contact me.



Joseph C. Readling, PE
HDR Engineering, Inc. of the Carolinas

Summary of Responses
White Street Landfill Operations Services RFP #37-11

Section 1 - Tonnage Rates Modeled

| Waste Stream | January | February | March | April | May | June | July | August | September | October | November | December | Total |
|----------------------------------|---------|----------|--------|--------|--------|--------|--------|--------|-----------|---------|----------|----------|---------|
| All-MSW ¹ | 18,518 | 17,918 | 21,295 | 20,042 | 20,408 | 21,436 | 21,038 | 20,460 | 20,307 | 20,457 | 18,834 | 20,220 | 240,932 |
| City Collected -MSW ² | 10,760 | 10,412 | 12,374 | 11,646 | 11,858 | 12,456 | 12,225 | 11,889 | 11,800 | 11,887 | 10,944 | 11,750 | 140,000 |
| All-C&D ³ | 2,748 | 2,987 | 3,606 | 4,677 | 4,567 | 4,523 | 7,999 | 5,681 | 5,557 | 5,374 | 3,685 | 2,912 | 54,315 |

Section 2 - MSW and C&D Landfill Capacity Data

| MSW Tonnage Rate | MSW | | | | C&D | | | |
|--------------------|-------------------------------|-------------------------------------|---|-------------------------------------|-------------------------------|------------------------------------|---|---|
| | Density (lbs/cy) ⁴ | Remaining Phase III CY ⁵ | Phase III Tonnage Capacity ⁶ | Phase III Life (years) ⁷ | Density (lbs/cy) ⁸ | Remaining Phase II CY ⁹ | Phase II Tonnage Capacity ¹⁰ | Tons of C&D Disposed During Life of Phase III ¹¹ |
| All-MSW | 1,400 | 1,513,600 | 1,059,520 | 4.41 | 1,400 | 1,071,036 | 749,726 | 233,029 |
| City Collected-MSW | 1,400 | 1,513,600 | 1,059,520 | 7.58 | 1,400 | 1,071,036 | 749,726 | 405,299 |

Section 3 - Summary of Prices from Proposals

| Company | Index Proposed | | Service Fee from Price Form 1 (Cost per Ton) | | | | | | | |
|---------------------------|----------------------------|---------------------|--|------------------|------------------|----------|--------------------------|----------------|-----------------|----------|
| | | | Monthly MSW Tonnage Rate | | | | Monthly C&D Tonnage Rate | | | |
| | Description ¹² | Value ¹³ | 5,000 to 10,000 | 10,001 to 15,000 | 15,001 to 20,000 | 20,001 + | 1,000 to 4,000 | 4,001 to 8,000 | 8,001 to 12,000 | 12,001 + |
| A-1 Sandrock | None Proposed | 0.00% | \$ 20.00 | \$ 20.00 | \$ 18.00 | \$ 18.00 | \$ 15.00 | \$ 15.00 | \$ 15.00 | \$ 15.00 |
| Advanced Disposal | 100% of CPI-U | 2.34% | \$ 15.72 | \$ 11.35 | \$ 7.63 | \$ 7.25 | \$ 11.78 | \$ 11.78 | \$ 11.78 | \$ 11.78 |
| Gate City Waste Services | None Proposed | 0.00% | \$ 13.67 | \$ 13.67 | \$ 13.67 | \$ 13.67 | \$ 13.67 | \$ 13.67 | \$ 13.67 | \$ 13.67 |
| Santek Environmental | 100% of CPI-U | 2.34% | \$ 17.97 | \$ 13.75 | \$ 12.25 | \$ 11.25 | \$ 13.75 | \$ 13.75 | \$ 12.25 | \$ 11.25 |
| Triangle Grading & Paving | 100% of CPI-U South | 2.37% | \$ 22.50 | \$ 21.08 | \$ 17.50 | \$ 15.50 | \$ 19.00 | \$ 18.50 | \$ 17.75 | \$ 17.25 |
| Waste Industries | 75% of CPI-U ¹⁴ | 3.80% | \$ 15.45 | \$ 12.36 | \$ 9.61 | \$ 9.29 | \$ 12.39 | \$ 10.82 | \$ 8.50 | \$ 8.22 |

Section 4 - Cost Analysis¹⁵

Scenario A: All-MSW, All-C&D (Status Quo Tonnage)

| Company | All-MSW and All-C&D | | | | | | | | | | Annual Cost of Disposal Services | | | |
|---------------------------|---|--------------------------------|------------|-------------------|------------------|------------|---------------------------|------------------|------------|-------------------|----------------------------------|---|--|--|
| | Phase III Life Expectancy = 4.41 years (1,059,520 tons of MSW disposed, 233,029 tons of C&D disposed) | | | | | | | | | | Rank ¹⁸ | Current Net Cost of Disposal ¹⁹ (per year) | Contracted Net Cost of Disposal ²⁰ (per year) | Net Disposal Cost Savings ²¹ (per year) |
| | MSW | | | C&D | | | Grand Total - MSW and C&D | | | | | | | |
| Total Cost ¹⁶ | Average Cost/Year | Average Cost/Ton ¹⁷ | Total Cost | Average Cost/Year | Average Cost/Ton | Total Cost | Average Cost/Year | Average Cost/Ton | Total Cost | Average Cost/Year | Average Cost/Ton | | | |
| A-1 Sandrock | \$ 19,071,360 | \$ 4,321,225 | \$ 18.00 | \$ 3,495,438 | \$ 792,003 | \$ 15.00 | \$ 22,566,798 | \$ 5,113,228 | \$ 17.46 | 6 | \$ 4,709,763 | \$ 2,073,852 | \$ 2,635,911 | |
| Advanced Disposal | \$ 8,165,535 | \$ 1,850,162 | \$ 7.71 | \$ 2,882,343 | \$ 653,087 | \$ 12.37 | \$ 11,047,878 | \$ 2,503,249 | \$ 8.55 | 1 | \$ 4,709,763 | \$ (548,187) | \$ 5,257,950 | |
| Gate City Waste Services | \$ 14,483,638 | \$ 3,281,730 | \$ 13.67 | \$ 3,185,509 | \$ 721,779 | \$ 13.67 | \$ 17,669,147 | \$ 4,003,509 | \$ 13.67 | 4 | \$ 4,709,763 | \$ 958,377 | \$ 3,751,386 | |
| Santek Environmental | \$ 12,789,485 | \$ 2,897,866 | \$ 12.07 | \$ 3,364,365 | \$ 762,304 | \$ 14.44 | \$ 16,153,850 | \$ 3,660,170 | \$ 12.50 | 3 | \$ 4,709,763 | \$ 614,709 | \$ 4,095,054 | |
| Triangle Grading & Paving | \$ 17,814,284 | \$ 4,036,394 | \$ 16.81 | \$ 4,571,691 | \$ 1,035,862 | \$ 19.62 | \$ 22,385,975 | \$ 5,072,256 | \$ 17.32 | 5 | \$ 4,709,763 | \$ 2,038,078 | \$ 2,671,685 | |
| Waste Industries | \$ 10,727,610 | \$ 2,430,682 | \$ 10.12 | \$ 2,863,704 | \$ 648,864 | \$ 12.29 | \$ 13,591,315 | \$ 3,079,546 | \$ 10.52 | 2 | \$ 4,709,763 | \$ 28,114 | \$ 4,681,649 | |

Scenario B: City Collected-MSW only, All-C&D

| Company | City Collected-MSW and All-C&D | | | | | | | | | | Annual Cost of Disposal Services | | | |
|---------------------------|---|------------------|------------|-------------------|------------------|------------|---------------------------|------------------|------------|-------------------|----------------------------------|---|--|--------------------------------------|
| | Phase III Life Expectancy = 7.58 years (1,059,520 tons of MSW disposed, 405,299 tons of C&D disposed) | | | | | | | | | | Rank | Current Net Cost of Disposal (per year) | Contracted Net Cost of Disposal (per year) | Net Disposal Cost Savings (per year) |
| | MSW | | | C&D | | | Grand Total - MSW and C&D | | | | | | | |
| Total Cost | Average Cost/Year | Average Cost/Ton | Total Cost | Average Cost/Year | Average Cost/Ton | Total Cost | Average Cost/Year | Average Cost/Ton | Total Cost | Average Cost/Year | Average Cost/Ton | | | |
| A-1 Sandrock | \$ 21,190,400 | \$ 2,796,168 | \$ 20.00 | \$ 6,079,492 | \$ 802,216 | \$ 15.00 | \$ 27,269,892 | \$ 3,598,384 | \$ 18.62 | 5 | \$ 4,709,763 | \$ 2,590,413 | \$ 2,119,350 | |
| Advanced Disposal | \$ 13,090,808 | \$ 1,727,391 | \$ 12.36 | \$ 5,204,007 | \$ 686,692 | \$ 12.84 | \$ 18,294,815 | \$ 2,414,083 | \$ 12.49 | 1 | \$ 4,709,763 | \$ 1,403,492 | \$ 3,306,271 | |
| Gate City Waste Services | \$ 14,483,638 | \$ 1,911,181 | \$ 13.67 | \$ 5,540,444 | \$ 731,086 | \$ 13.67 | \$ 20,024,082 | \$ 2,642,267 | \$ 13.67 | 2 | \$ 4,709,763 | \$ 1,631,974 | \$ 3,077,789 | |
| Santek Environmental | \$ 15,858,908 | \$ 2,092,654 | \$ 14.97 | \$ 6,074,287 | \$ 801,529 | \$ 14.99 | \$ 21,933,195 | \$ 2,894,183 | \$ 14.97 | 4 | \$ 4,709,763 | \$ 1,885,670 | \$ 2,824,093 | |
| Triangle Grading & Paving | \$ 24,345,131 | \$ 3,212,449 | \$ 22.98 | \$ 8,252,892 | \$ 1,089,006 | \$ 20.36 | \$ 32,598,023 | \$ 4,301,455 | \$ 22.25 | 6 | \$ 4,709,763 | \$ 3,298,741 | \$ 1,411,022 | |
| Waste Industries | \$ 15,036,227 | \$ 1,984,098 | \$ 14.19 | \$ 5,274,320 | \$ 695,970 | \$ 13.01 | \$ 20,310,547 | \$ 2,680,068 | \$ 13.87 | 3 | \$ 4,709,763 | \$ 1,668,926 | \$ 3,040,837 | |

Notes

- ¹ All-MSW is the average tonnage rate of the total MSW tons managed by the City at the transfer station and at White Street over the last 3 years.
- ² City Collected-MSW are the MSW tons collected by the City and managed at the transfer station and at White Street. City Collected - MSW tonnages are estimated by proration of All-MSW tons to 140,000 tons per year.
- ³ All-C&D is the average tonnage rate of the total C&D tons managed by the City at White Street over the last 3 years.
- ⁴ The RFP requires that the contractor achieve an MSW density of 1,400 lbs/cy.
- ⁵ The remaining Phase III volume represents the volume available for waste placement during the life of the contract. The remaining volume for Phase III was estimated based on aerial photos taken July 1, 2011.
- ⁶ The tonnage capacity represents the amount of waste in tons that can be disposed in Phase III during the life of the contract. The tonnage capacity was determined by multiplying the remaining volume (see note 5) by the RFP-required MSW density (see note 4).
- ⁷ This is how long Phase III is anticipated to last based on an annual MSW tonnage rate identified the "Total" column in Section 1.
- ⁸ The density for C&D waste placement was assumed to be equal to the density for MSW waste placement (see note 4).
- ⁹ The remaining Phase II volume represents the volume available for waste placement. The remaining volume for Phase II was estimated based on aerial photos taken July 1, 2011.
- ¹⁰ The tonnage capacity represents the amount of waste in tons that can be disposed in Phase II during the life of the contract. The tonnage capacity was determined by multiplying the remaining volume (see note 9) by the assumed density (see note 8).
- ¹¹ Based on recent C&D tonnage rates, the Phase II C&D area will have capacity remaining after the Phase III MSW area reaches capacity. This column represents the amount of C&D waste that would be managed by the company during the remaining life of Phase III.
- ¹² The companies had the option to escalate their rates by use of an index. CPI-U stands for the Consumer Price Index – Urban, and CPI-U South stands for the Consumer Price Index – Urban in the southern United States.
- ¹³ The Index Value was calculated by HDR and represents the historical (2001 – 2010) 10-year average of the proposed index.
- ¹⁴ Waste Industries specified 75% of CPI-U for the Water/Sewer/Trash Category.
- ¹⁵ Two scenarios were evaluated for this model. The primary variable for the scenarios was the rate of MSW disposed in Phase III. Scenario A represents the higher annual MSW tonnage rate (All-MSW). Scenario B represents the lower annual MSW tonnage rate, receiving only City Collected-MSW.
- ¹⁶ The "Total Cost" column represents the total cost paid to the company for managing MSW for the estimated life of Phase III.
- ¹⁷ The "Average Cost/Ton" column represents the average cost per ton of MSW paid to the company for managing MSW (Total Cost divided by Total Tons).
- ¹⁸ The companies are ranked from lowest Grand Total Cost to highest Grand Total Cost, with 1 representing the lowest offer and 6 representing the highest offer.
- ¹⁹ This is an estimated annual cost of disposal calculated by the City Budget office and is unrelated to the proposals.
- ²⁰ This is the contract cost per year calculated using the City Budget office model and the average cost per ton (see note 17) proposed by each company.
- ²¹ This column represents the difference between the current annual net cost of disposal (see note 19) and the contracted annual net cost of disposal (see note 20).



August 11, 2011

TO: Rashad M. Young, City Manager

FROM: Thomas C. Pollard, Interim City Attorney

SUBJECT: Assessments for Water and Sewer Service and Connection Requirements

At the August 1, 2011 meeting, the City Council requested an explanation of the assessment process for water and sewer lines, and the requirements for connection to available water and sewer lines.

Assessments:

It is the policy of the city to assess property owners for a portion of the cost of the construction of abutting water and sewer lines. Because of this policy, there are outstanding assessments affecting many property owners. While the City Council may hold an assessment in abeyance under certain circumstances, the City is prohibited from forgiving assessments. Therefore, the Council should carefully consider any changes in the assessment policy. If the City chooses not to assess then it will be required to absorb the full costs of any line extensions, which will then be assumed by all users of the system. To date, the City has installed water and/or sewer lines at 361 properties (18 water line projects and 13 for sewer line projects), which have not yet been submitted to Council for confirmation of the assessment roll (this property count does not include Firewood Trail water and sewer projects to be confirmed at the upcoming council agenda, which includes 38 properties for water and 22 properties for sewer).

The assessment process requires several notices to property owners and two public hearings. Prior to undertaking a project, the City Council must hold a public hearing following published notice and mailed notice to affected property owners. After the public hearing, the City Council may order that the improvements be undertaken and notice of the adoption of the order is published in the newspaper. Once a water or sewer project is completed, the entire cost of the project is determined and a preliminary assessment roll is prepared, which lists the benefited property and the amount to be assessed against each property. Notice of the preliminary assessment roll and the public hearing on the roll is mailed to affected property owners and published in the newspaper.

After the public hearing, the City Council may confirm the assessment roll. At this stage, the Council's primary determination is whether the properties have been properly assessed based on the benefits received. The City is allowed to assess the owner of property that is improved by water and sewer infrastructure even if the property owner does not connect to the water and

sewer system immediately. Of course, the Council is also authorized to correct the roll if there have been errors. At the August 1 meeting, the owner of 5927 Firewood Trail did raise a question about the amount of his frontage on the City's water line. The amount of frontage on the line is determined by survey, and the City staff has verified that the assessment for this property is correct.

The assessments against individual properties are based on the actual frontage on a water or sewer line multiplied by a cost per foot established in the city code, plus the cost of any laterals that are installed to serve the property. The City Council in its discretion determines the amount of construction cost to assess abutting property owners. While the City Code established a goal of recovering 80% of costs, the approved front-foot rate usually results in the city recovering 20 to 30% of the costs of the lines. The City Charter and the Resolutions confirming assessment rolls allow payment of the assessments in 10 annual installments with unpaid amounts bearing interest at the rate of 6% per annum.

Mandatory connection:

The question was raised about when a property owner is required to connect to City provided water and sewer. According to the Rules and Regulations for the Operation of the Water and Wastewater System of the City of Greensboro, "in those areas where water and wastewater mains are installed after annexation, the owner abutting those streets where both water and wastewater mains have been installed shall within ten (10) years from the date of installation, connect onto water and wastewater mains." Council increased the time to connect from five years to ten years on March 3, 2009. When the City extends water and sewer lines, it is required to insure that there is capacity in all supporting infrastructure to support the potential demand from such extensions, the mandatory connection policy is one means of insuring that at some point in time there will be customers to support the cost of this capacity.

With regard to the property at 5927 Firewood Trail, it has been determined that a city sewer line does not abut the property. Therefore, the mandatory connection policy does not apply to this property.


If you have further questions, feel free to contact me.

TCP/ns



August 11, 2011

TO: Walter Simmons, Director

FROM: Ted Partrick, PE, City Engineer 

SUBJECT: Change Orders and Minority & Women's Business Enterprise Goals

In response to Councilmember Wade's request at the August 1 City Council meeting, attached are two summary reports on the construction contracts awarded over the four years of FY 2008 through FY 2011. These reports were prepared to provide insight into two issues on contracts awarded: the prevalence of change orders and the efforts of contractors to meet the M/WBE goals of the City.

The summary report on change orders, "Change Order History for Construction Contracts Awarded in FY 2008 through FY 2011", has a variety of statistics taken from ProTrack, the City's construction management and contract database. The Engineering and Facilities Divisions of the Engineering & Inspections Department work to ensure that the additional cost of change orders as a percent of the contract costs are managed. Because of this, the results shown indicate that the City has been successful in controlling change orders. Please note that some contracts awarded in 2010 and 2011 are still active and may still incur change orders.

The detailed report, "Change Order and M/WBE & DBE Utilization Performance", lists every construction contract, which incurred additive change order amounts. It also shows the M/WBE goals and the goals upon Council award, if any. Each change order has a summary Class (classification) as either: a scope change (S), unforeseen circumstance (U) or error/omission (E). The M/WBE or DBE utilization information is shown for each change order. Contracts have no established goals for M/WBE or DBE utilization if they fall below the \$300,000 threshold. Where goals were set, the contractor's commitment is listed.

THP/nls
Attachments

Change Order History for Construction Contracts Awarded in FY 2008 through FY 2011

| Engineering Division Contracts | FY 2008 | FY 2009 | FY 2010 | FY 2011 |
|--|----------------|----------------|----------------|----------------|
| Number of Contracts Awarded | 14 | 15 | 23 | 25 |
| Average \$ Value of Contract Award | \$ 1,940,101 | \$ 2,012,337 | \$ 2,058,530 | \$ 764,913 |
| Number of Change Orders To Date > \$0 | 6 | 8 | 8 | 1 |
| Average \$ Value Change Order > \$0 | \$224,256 | \$100,875 | \$36,583 | \$85,500 |
| Total \$ Value of Change Orders > \$0 | \$1,345,539 | \$806,997 | \$292,661 | \$85,500 |
| Total \$ Value of All Contracts | \$27,161,409 | \$30,185,058 | \$47,346,196 | \$19,122,814 |
| Change Orders as Pct. of Contract | 5.0% | 2.7% | 0.6% | 0.4% |

| Facilities Division Contracts | FY 2008 | FY 2009 | FY 2010 | FY 2011 |
|--|----------------|----------------|----------------|----------------|
| Number of Contracts Awarded | 28 | 25 | 52 | 29 |
| Average \$ Value of Contract Award | \$ 186,532 | \$ 698,062 | \$ 935,030 | \$ 192,098 |
| Number of Change Orders To Date > \$0 | 11 | 10 | 21 | 11 |
| Average \$ Value Change Order > \$0 | \$11,129 | \$20,318 | \$11,023 | \$13,561 |
| Total \$ Value of Change Orders > \$0 | \$122,423 | \$203,183 | \$231,479 | \$149,176 |
| Total \$ Value of All Contracts | \$5,222,885 | \$17,451,558 | \$48,621,543 | \$5,570,848 |
| Change Orders as Pct. of Contract | 2.3% | 1.2% | 0.5% | 2.7% |

Notes:

1. The numbers and averages for change orders are for work-to-date. Contracts in FY 2010 and 2011 may have change orders remaining if the contract has not been completed and closed out.
2. "Add Change Orders" are those which increase the contract award. Many change orders, especially in lump-sum contracts are deductive and reduce the contract. The change orders included in this report were limited to additive only.

| |
|---|
| Change Order and M/WBE & DBE Utilization Performance All Engineering and Facilities Construction Contracts with Change Orders |
|---|

| Contractor / Contract No. | Div. | Change Orders | Original Contract Amount | Change Order Amounts | Class | MWBE and DBE Utilization | | | Comment |
|-------------------------------|------|---------------|--------------------------|----------------------|-------|--------------------------|------------|------------------|--|
| | | | | | | MWBE Goal % | DBE Goal % | Goal% Upon Award | |
| FY 2008 | | 17 | \$ 5,395,804 | \$ 1,467,962 | | | | | |
| Blythe Construction Inc. | | | | | | | | | |
| 2008001 | Eng. | | \$ 2,065,464 | \$ 1,000,000 | S | 24 | | 23 | Added resurfacing for 6 additional streets. |
| Breece Enterprises Inc | | | | | | | | | |
| 2007071 | Eng. | | \$ 598,676 | \$ 147,708 | S | 24 | | 25 | Added two projects on College Place and Fieldbrook |
| Carolina Asphalt Paving Inc | | | | | | | | | |
| 2007046 | Eng. | | \$ 81,581 | \$ 30,000 | S | 24 | | 0 | 50% Extension for Burnt Poplar Road |
| D H Griffin Wrecking Company | | | | | | | | | |
| 2008043 | Fac. | | \$ 256,600 | \$ 55,514 | U | N/A | | | Overrun in contaminated soil and debris removal |
| Discca Environmental Svc Inc | | | | | | | | | |
| 2007067 | Fac. | | \$ 21,825 | \$ 1,450 | U | N/A | | | Add louver and damper to electrical room |
| Electric One Inc | | | | | | | | | |
| 2007061 | Fac. | | \$ 20,500 | \$ 5,314 | U | N/A | | | Additional electrical code items for code changes |
| Greensboro Contracting Corp | | | | | | | | | |
| 2007048 | Fac. | | \$ 69,750 | \$ 11,514 | S | N/A | | | Additional drains in sidewalks and ramps |
| 2007068 | Fac. | | \$ 20,400 | \$ 330 | S | N/A | | | Repair countertop |
| HJ McMasters & Associates Inc | | | | | | | | | |
| 2008035 | Fac. | | \$ 20,308 | \$ 3,565 | S | N/A | | | Increase size of A/C unit |
| 2008041 | Fac. | | \$ 25,975 | \$ 1,800 | U | N/A | | | Change door sizes |

| Contractor / Contract No. | Div. | Change Orders | Original Contract Amount | Change Order Amounts | Class | MWBE Goal % | DBE Goal % | Goal% Upon Award | Comment |
|--------------------------------------|------|---------------|--------------------------|----------------------|-------|-------------|------------|------------------|---|
| KM Machine Co Inc | | | | | | | | | |
| 2007034 | Fac. | | \$ 232,139 | \$ 9,325 | U | N/A | | | Additional work on handrails, sidewalks and grouting of tanks |
| Morlando-Holden Construction | | | | | | | | | |
| 2007028A | Fac. | | \$ 80,400 | \$ 2,326 | E | N/A | | | Revisions to plans |
| Plantation Pipe Line Co | | | | | | | | | |
| 2007014A | Eng. | | \$ 49,489 | \$ 22,384 | U | N/A | | | Costs for causing project delays |
| Right Touch Interiors | | | | | | | | | |
| 2008045 | Fac. | | \$ 59,719 | \$ 700 | S | N/A | | | Additional carpet work |
| Stonewall Construction | | | | | | | | | |
| 2007009A | Fac. | | \$ 72,166 | \$ 30,586 | S | N/A | | | Add 3 new storage bays |
| Yates Construction Company | | | | | | | | | |
| 2007006 | Eng. | | \$ 1,450,013 | \$ 477 | S | 24 | | 9 | Added handrail |
| 2007033 | Eng. | | \$ 270,800 | \$ 144,970 | S | 0 | | 0 | Added wheelchair ramps, bus stops and sidewalk repairs. |
| FY 2009 | | 18 | \$ 8,143,435 | \$ 1,010,179 | | | | | |
| Applied Polymerics Inc | | | | | | | | | |
| 2008036 | Eng. | | \$ 110,000 | \$ 58,000 | S | 24 | | 0 | Added bridges for repair using 50% contract extension |
| Atlantic Contracting Co., Inc | | | | | | | | | |
| 2007002 | Eng. | | \$ 532,441 | \$ 7,677 | E | | 15 | 44.8 | Rework 6 driveways on Elam |
| Bar Construction Co | | | | | | | | | |
| 2008007B | Fac. | | \$ 166,367 | \$ 19,640 | U | N/A | | | Additional work on walls, slabs and unsuitable soils |
| Breece Enterprises Inc | | | | | | | | | |
| 2007045 | Eng. | | \$ 651,716 | \$ 50,000 | S | 24 | | 24 | Extended contract to add Derbyshire Outfall |
| 2008071 | Eng. | | \$ 108,407 | \$ 5,326 | U | 24 | | 21 | Unforeseen costs |
| Brooks Lumber Company DBA | | | | | | | | | |

| Contractor / Contract No. | Div. | Change Orders | Original Contract Amount | Change Order Amounts | Class | MWBE Goal % | DBE Goal % | Goal% Upon Award | Comment |
|--------------------------------|------|---------------|--------------------------|----------------------|-------|-------------|------------|------------------|---|
| 2007023A | Fac. | | \$ 219,140 | \$ 10,716 | S,U | N/A | | | Adjustments for soils, hardware allowance -- add pation and pergola |
| C2 Contractors LLC | | | | | | | | | |
| 2008062 | Fac. | | \$ 15,945 | \$ 4,416 | U | N/A | | | Additional demolition |
| Carolina Asphalt Paving Inc | | | | | | | | | |
| 2008077 | Fac. | | \$ 55,721 | \$ 11,679 | S | N/A | | | Add'l deck and sidewald for Springdale Park Walking Trail |
| Greensboro Contracting Corp | | | | | | | | | |
| 2009009 | Fac. | | \$ 54,000 | \$ 1,695 | S | N/A | | | Additional sheetrock for temporary barricades |
| Hall Contracting Corp | | | | | | | | | |
| 2008039A | Eng. | | \$ 42,405 | \$ 3,315 | U | N/A | | | Extra to expedite spillway repairs |
| J Wayne Poole Inc | | | | | | | | | |
| 2009040 | Fac. | | \$ 2,000,958 | \$ 104,038 | S,U | 24 | | 32.7 | Changes for building codes. Extend scope. |
| R P Murray Inc | | | | | | | | | |
| 2008069 | Fac. | | \$ 778,300 | \$ 18,676 | U | 24 | | 0 | Rework various areas, trash chute, automated doors |
| S&S Building & Development LLC | | | | | | | | | |
| 2008072 | Fac. | | \$ 804,630 | \$ 30,713 | S | 24 | | 3.2 | Furniture and fixture redesigned |
| Sass Seeding LLC | | | | | | | | | |
| 2009038 | Fac. | | \$ 12,236 | \$ 935 | U | N/A | | | Additional erosion control |
| Tri-Co Contractor Inc | | | | | | | | | |
| 2008083 | Fac. | | \$ 22,422 | \$ 675 | S | N/A | | | Remove and replace floor tile |
| Yates Construction Company | | | | | | | | | |
| 2006048 | Eng. | | \$ 1,217,542 | \$ 477,728 | U,E | 11 | | 10.2 | Shoring and extra materials added -- not estimated in contract |

| Contractor / Contract No. | Div. | Change Orders | Original Contract Amount | Change Order Amounts | Class | MWBE Goal % | DBE Goal % | Goal% Upon Award | Comment |
|-------------------------------|------|---------------|--------------------------|----------------------|-------|-------------|------------|------------------|--|
| 2008012 | Eng. | | \$ 723,072 | \$ 7,114 | U | 24 | | 1 | Replace lead pipe with ductile iron |
| 2008032 | Eng. | | \$ 628,134 | \$ 197,837 | S | 24 | | 9 | Add lighting, landscaping -- also some material overruns |
| FY 2010 | | 29 | \$ 6,254,246 | \$ 524,140 | | | | | |
| Atlantic Contracting Co., Inc | | | | | | | | | |
| 2009049 | Fac. | | \$ 47,895 | \$ 6,448 | E | N/A | | | Change door specifications |
| Breece Enterprises Inc | | | | | | | | | |
| 2009054 | Eng. | | \$ 364,471 | \$ 16,866 | S | 24 | | 0 | Added water to Crosswinds Road for loop |
| Capital Restoration and | | | | | | | | | |
| 2009052A | Fac. | | \$ 66,789 | \$ 11,141 | S | N/A | | | Additional tile replacement and concrete finishing |
| Carolina Management Team, LLC | | | | | | | | | |
| 2010006 | Eng. | | \$ 151,185 | \$ 11,050 | S | 24 | | 0 | Additional coating work in pump room |
| D H Griffin Wrecking Company | | | | | | | | | |
| 2010038 | Fac. | | \$ 8,300 | \$ 650 | U | N/A | | | Remove retaining wall |
| Greensboro Contracting Corp | | | | | | | | | |
| 2009009A | Fac. | | \$ 140,580 | \$ 64,050 | S | N/A | | | Additional work |
| 2009041 | Fac. | | \$ 32,400 | \$ 1,860 | U | N/A | | | Soil remediation at new ramp |
| J & W of North Carolina Inc | | | | | | | | | |
| 2009070 | Eng. | | \$ 317,000 | \$ 15,000 | E | 24 | | 0 | Changed paint preparation specifications |
| Jessup Company Inc | | | | | | | | | |
| 2007054A | Fac. | | \$ 53,780 | \$ 2,167 | S | N/A | | | Additional work |
| Montgomery Contractors Inc | | | | | | | | | |
| 2009023 | Fac. | | \$ 21,452 | \$ 660 | S | N/A | | | Additional foundation work |
| Otis Elevator Company | | | | | | | | | |

| Contractor / Contract No. | Div. | Change Orders | Original Contract Amount | Change Order Amounts | Class | MWBE Goal % | DBE Goal % | Goal% Upon Award | Comment |
|--------------------------------|------|---------------|--------------------------|----------------------|-------|-------------|------------|------------------|--|
| 2009099 | Fac. | | \$ 91,714 | \$ 19,999 | S | N/A | | | Change in scope for TV cabling |
| Systems Contractors Inc | | | | | | | | | |
| 2010058 | Fac. | | \$ 123,429 | \$ 3,413 | S | N/A | | | Additional HVAC work |
| Thomas Stanley Grading & | | | | | | | | | |
| 2009017 | Eng. | | \$ 362,774 | \$ 50,500 | S | 24 | | 24 | Extended contract per 50% allowance, Hedrick Drive Storm Outfall |
| Yates Construction Company | | | | | | | | | |
| 2007026 | Eng. | | \$ 363,198 | \$ 71,680 | U | 24 | | 8 | Cost overruns and additional milling, asphalt |
| 2009034 | Eng. | | \$ 353,620 | \$ 99,270 | S | N/A | | | No MWBE goals. Added Latham Park Trail to contract |
| FY 2011 | | 12 | \$ 3,525,399 | \$ 234,676 | | | | | |
| Apac Atlantic Inc | | | | | | | | | |
| 2010004 | Eng. | | \$ 486,844 | \$ 85,500 | U | 13 | | 13.5 | Rock excavation not in contract |
| Aquatic Designs Inc | | | | | | | | | |
| 2010019 | Fac. | | \$ 215,000 | \$ 5,400 | S | N/A | | | Revision in specifications on lifts in pool |
| ASJ Wilson Construction LLC | | | | | | | | | |
| 20101220 | Fac. | | \$ 15,370 | \$ 638 | U | N/A | | | Additional insurance for footing repairs |
| Baker Roofing Company | | | | | | | | | |
| 20101160 | Fac. | | \$ 26,750 | \$ 1,500 | U | N/A | | | Remove hidden concrete debris |
| R P Murray Inc | | | | | | | | | |
| 20100740 | Fac. | | \$ 1,227,775 | \$ 38,009 | U | 24 | | 8 | Additional work for fire codes |
| 20101230 | Fac. | | \$ 207,000 | \$ 19,744 | S | N/A | | | Revision to slope seating |
| 20110400 | Fac. | | \$ 360,000 | \$ 40,000 | U | N/A | | | Foundation revisions for soil problems |
| S&S Building & Development LLC | | | | | | | | | |
| 2009072B | Fac. | | \$ 562,500 | \$ 25,000 | S | 24 | | 2 | Additional work |

| Contractor / Contract No. | Div. | Change Orders | Original Contract Amount | Change Order Amounts | Class | MWBE Goal % | DBE Goal % | Goal% Upon Award | Comment |
|-----------------------------|------|---------------|--------------------------|----------------------|-------|-------------|------------|------------------|----------------------------------|
| 2010059 | Fac. | | \$ 127,600 | \$ 5,435 | S | N/A | | | Add security cameras |
| 20101190 | Fac. | | \$ 22,785 | \$ 1,950 | S | N/A | | | Move walls for additional office |
| Vertical Solutions Inc | | | | | | | | | |
| 20100870 | Fac. | | \$ 62,775 | \$ 4,200 | S | N/A | | | Repairs to tower and controls |
| WC Construction Company LLC | | | | | | | | | |
| 2010065A | Fac. | | \$ 211,000 | \$ 7,300 | S | N/A | | | Additional work |
| Grand Total | | 78 | \$ 23,318,885 | \$ 3,236,957 | | | | | |

Notes:

- Some of the contracts awarded in later years are not closed yet. Additional change orders may be required.
- Deductive change orders are not included in this report. These change orders reduce the cost of the contract.
- N/A is shown on contracts that had no goals established. Informal bids do not have goals established.
- "Class": Classification of the change order:
 - U Unforeseen Circumstances: Typically hidden defects in soil or structures, or Regulatory changes
 - S Scope Change: Typically extending a contract for additional work
 - E Error or Omission
- Two multi-year contracts for water and sewer rehabilitation had change-orders for every year of the contracts. These are not included in this report.



August 12, 2011

TO: Rashad M. Young, City Manager

FROM: Denise Turner Roth, Assistant City Manager

SUBJECT: 9/11 Day of Service and Remembrance

As a follow-up to the request by Council at the August 1, 2011, City Council meeting, I have contacted Hollie Rose-Galli with the Volunteer Center regarding the City of Greensboro's support of "9/11 Day of Service and Remembrance". Council asked to determine if there were other hard costs the City could absorb to support the event, in lieu of direct funding. In speaking with Ms. Rose-Galli, it appears the only hard cost the City could offset is the rental of the venue, which is \$10,000. This includes the use of the Amphitheater, Green Rooms at the Coliseum and parking spaces. Alternatively, Ms. Rose-Galli suggested lowering her direct funding request to \$5,000.

For clarification, I would remind you that these events are separate from the "Decade of Remembrance" being coordinated by the Greensboro Fire Department, recognizing the tenth anniversary of September 11, 2001, during the weekend of September 10 and 11. The "9/11 Day of Service and Remembrance" on Sunday, September 11 at the Coliseum Complex will focus on a Day of Service, encouraging the community to support volunteer activities in honor of those who served on 9/11. However, the events will not overlap and the organizers are coordinating and supporting one another's efforts. As part, Public Safety vehicles will be staged at the Coliseum Complex in support of the day's activities.

DTR/mm

ZONING COMMISSION RESULTS

MEETING OF AUGUST 8, 2011

| AGENDA ITEM | REQUEST/LOCATION | **PROPOSED USE <small>* (Not binding if not stated as a condition)</small> | ACTION/VOTE | STAFF RECOMMENDATION | STATUS | SPEAKERS |
|-------------|---|--|--------------------------|----------------------|---|------------------|
| Z-11-08-001 | LI to CD-C-M | All uses allowed in the C-M (Commercial-Medium) zoning district except sexually oriented businesses and any use with a drive-thru. | Approved | Approval | Final unless appealed | 1 for; 0 opposed |
| | 1201 Brandt Street | | 8 to 0 | | | |
| | John Dean for Jarrell Warehouses, Inc. | | | | | |
| Z-11-08-002 | Special Use Permit for a Tourist Home | Tourist Home (bed and breakfast) | Approved | Approval | Final unless appealed | 2 for; 0 opposed |
| | 808 Northridge Street | | 8 to 0 | | | |
| | Jean Dailey | | | | | |
| Z-11-08-003 | CD-RM-8 and CD-RM-12 to CD-RM-12 | A maximum 271 multi-family dwellings (Change of conditions to allow City to pick up garbage) | Approved | Approval | Final unless appealed | 1 for; 0 opposed |
| | West of North Regional Road, north of Airport Center Drive and south of Cainsdale Drive | | 8 to 0 | | | |
| | City of Greensboro for Robyn's Glen Community Homeowners Association, Inc. | | | | | |
| Z-11-08-004 | RM-12, LI and PUD to PUD | All uses allowed in the PUD zoning district | Favorable Recommendation | Approval | September 13, 2011 City Council Meeting | 3 for; 2 opposed |
| | South of West Lee Street, east of Lexington Avenue and north of Haywood Street | | 8 to 0 | | | |
| | Marc Isaacson for Capital Foundations, Inc. et al. | | | | | |

** Please see staff report for full list of conditions and uses

If you have any questions about these results, please contact Frederick Boateng or Mike Kirkman at 336-373-2144



CITY OF GREENSBORO GRANT APPLICATIONS

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| <u>Grantor</u> | <u>Grants Projects / Description of Purpose</u> | <u>Amount Requested</u> | <u>Department Requesting Funding</u> | <u>Council Notification Date</u> | <u>Status</u> |
|--|---|-------------------------|--------------------------------------|----------------------------------|---|
| 2011 National Association of Drug Diversion Investigators (NADDI) | 2011 National Association of Drug Diversion Investigators (NADDI) Grant | \$800 | Police Department | August 12, 2011 | Approved by Department Director 8-11-11 |
| Shane's Inspiration & Landscape | 2011 Together We Play Grant: provides playground design and equipment for accessibility for disable children | \$150,000 | Parks and Recreation Department | July 29, 2011 | Approved by CMO on July 27, 2011 |
| Weaver Foundation | 2011 Junior Board Grants Program: Youth First Teen Summit educates middle school youth on social and health issues | \$750 | Parks and Recreation Department | July 22, 2011 | Submitted |
| NC 911 Board | 2011 NC 911 Board Grant | \$3,500,000 | Guilford Metro 911 | June 24, 2011 | Approved by CMO on June 20, 2011 |
| Department of Justice | 2011 Department of Justice Paul Coverdell Forensic Science Improvement Grant Program | \$175,000 | Greensboro Police Department | June 17, 2011 | Approved by CMO on June 16, 2011 |
| US Department of Justice office of Community Oriented Policing Services (COPS) | Greensboro Child Response. This grant provides the training component for the Governors Crime Commission Child Response Initiative Grant. | \$206,781 | Greensboro Police Department | May 20, 2011 | Approved by CMO on May 19, 2011 |
| Edward Byrne Memorial JAG | Policing initiative electronic monitoring program. | \$300,000 | Greensboro Police Department | May 20, 2011 | Approved by CMO on May 19, 2011 |
| NC Governors Highway Safety Program | Update and/or add equipment to be utilized at Checkpoint events and crash scenes. Increases safety of officers and the public. | \$17,000 | Greensboro Police Department | May 13, 2011 | Approved by Dept. on May 6, 2011 |
| National Institute of Justice | 2011 Forensic Science Training If funded, the grant will allow forensic personnel to attend diverse forensic science training, both regionally and nationally. The department will also host training opportunities benefiting our department and surrounding agencies, as required in the grant solicitation. | \$376,907 | Greensboro Police Department | April 22, 2011 | Approved by CMO on April 21, 2011 |



CITY OF GREENSBORO GRANT APPLICATIONS

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| <u>Grantor</u> | <u>Grants Projects / Description of Purpose</u> | <u>Amount Requested</u> | <u>Department Requesting Funding</u> | <u>Council Notification Date</u> | <u>Status</u> |
|---|--|-------------------------|---|----------------------------------|-------------------------------------|
| North Carolina Department of Cultural Resources | Federal Historic Preservation Fund (Dept. of Interior, National Park Service) City wide architectural survey update supports Sunset Hills National Register Project | \$18,000 | Planning and Community Development Department | March 25, 2011 | Approved by Dept. on March 22, 2011 |
| National Institute of Justice | Funding to assist with solving cold cases with DNA | \$65,812 | Police Department | March 11, 2011 | Approved by Dept on Feb. 11, 2011 |
| Office of Juvenile Justice and Delinquency Prevention | Comprehensive Anti-Gang Strategies and Programs (Hope Project) | \$750,000 | Parks and Recreation Department | March 11, 2011 | Cancelled by Funder |
| North Carolina Housing Finance Agency | Single Family Rehab Program | \$200,000 | Planning and Community Development Department | March 11, 2011 | Approved by CMO on April 29, 2011 |
| | | | | | |